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QUESTION & ANSWER

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**Exam**: **PMI-002**

**Title** : Certified Associate in Project Management (CAPM) Certification

**Version** : DEMO

1.A contract cannot contain _____.
A. Illegal activities
B. deadline for the completion of the work
C. Penalties and fines for disclosure of intellectual rights
D. Al1 of the above
Answer: A

2.Which one of the following comes first in the project plan?
A. Scope Statement
B. Quality Plan
C. WBS
D. Development Plan
Answer: A

3.You are project manager of a project. During the process of selecting the sellers, you reject one vendor because it doesn't have the manufacturing capability. This is an example of which selection tool?
A. Weighting system
B. Screening system
C. Seller rating system
D. Expert judgment
Answer: B

4._____ provides details about how the project scope may be changed.
A. Control Scope system
B. VeiirV Scope
C. Scope Charter
D. Scope Management plan
Answer: D

5.Which of the following technique to identify the underlying cause of a problem and take steps to prevent further occurrence?
A. Root cause analysis
B. Quality audits
C. Project audits
D. Risk audits
Answer: A

6.Which of the following provides the least accurate in estimating?
A. Rough order of magnitude
B. Budget estimate
C. WBS estimate
D. Definitive estimate
Answer: A

7.Who has the responsibility for informing the final deliverable to all stakeholders?
A. Project Manager
B. Sponsor
C. Team Lead
D. Management
Answer: A

8.What is a corrective action?
A. An action that brings future project events Into alignment with the project plan
B. An action to correct something in the project
C. An action to prevent something in the project
D. Corrective action is not related to project
Answer: A

9.Assumptions are factors that, for planning purposes, are considered to be _____.
A. True, real, or certain
B. True, real, or uncertain
C. Real
D. Verbal
Answer: A

10.A complete set of indexed project records is called _____.
A. Project archives
B. Index
C. sow
D. Project History
Answer: A

11.You are managing a project that will implement a new Insurance software package. Two project team members have difficulty working together. They come to you, for help resolving the issues. You immediately set up a meeting that includes the functional manager. After the meeting you and the functional manager discuss the issues and agree on a solution. What type of organizational structure you are working in?
A. Functional
B. Balanced matrix
C. Piojectized
D. Strong Matrix
Answer: B

12.You have been with the organization; you constantly hear rumours about a certain CAPM failing to live up to the CAPM Code. What you should do?
A. You can gather as much information as you can before proceeding
B. Confront the person immediately

C. Ignore the rumours
D. ^ass the rumours along
Answer: A

13.Who is responsible for issuing the project charter?
A. The project manager
B. The project sponsor
C. The Team lead
D. The nianagement
Answer: B

14.In PMBOK, the seller is _____ to the project team.
A. Internal
B. External
C. Outside
D. Assigned
Answer: B

15.Project Quality Management includes:
A. Customer satisfaction
B. Prevention over inspection
C. Continuous improvement
D. Al1 of the above
Answer: D

16.You are the project manager of the MKTG Project. The project has a budget of $200,000 and is expected to last 2 years. The project is now 20 percent complete and is on schedule.
What is the BAC?
A. $-00,000
B. $200,00
C. $50,000
D. None of the above
Answer: A

17.A Risk Register is a part of the _____.
A. Project Scope Statement
B. Project Management plan
C. Project Scheduling plan
D. Project Charter
Answer: B

18.You are project manager and the monthly report to the client showed zero schedule variance. However, member of the team know that a milestone has been missed which will cause an overall delay to the project. Which one of the following is being inadequately reported?

A. Communication plan variance
B. Resource management plan
C. Critical path status
D. Risk analysis
Answer: C

19.Which type of network diagram is also referred to activity-on-arrow (AOA) diagrams?
A. Precedence Diagramming Method (PDM)
B. Gant Cnart Diagram (GCD)
C. Dependency Diagramming Method (DDM)
D. Arrow Diagramming Method (ADM)
Answer: D

20.Create Procurement document is done in _____.
A. Plan Procurements
B. Conduct Procurements
C. Administer Procurements
D. Close Procurements
Answer: A

21.Cost benefit analysis, scorecard modelling, payback periods, and internal rate of return are examples of _____.
A. Enterprise benefits measurement methods when selecting a project
B. Integral parts of the SOW
C. Ways to ensure stakeholder commitment
D. Project selection methods
Answer: A

22.Most change requests are a result of _____.
A. Value added change (enhancements)
B. Schedule constraints
C. Regulatory constraints
D. Improvement to the project scope
Answer: A

23.Based on the PMBOK, who is ultimately responsible for the project quality?
A. Project team
B. Project manager
C. QA manager
D. Validation engineer
Answer: B

24.The end of the project comes after which of the following?
A. Project charter

B. F'na' deliverable
C. Schedule
D. QA activities are done
Answer: B

25.The product description of a project can help to create procurement details. Which one of the following best describes product description?
A. The product description defines the contracted work, based on the requirements of the project customer
B. The product description defines the contracted work
C. The product description defines the requirements for the contract work
D. Al1 of the above
Answer: A

26.During the planning phase of your project, your project team members have discovered another way to complete a portion of the project scope. This method is safer for the project team, but may cost more for the customer. This is an example of _____.
A. Alternative identification
B. "'s^ assessment
C. Alternative selection
D. Product analysis
Answer: A

27.What is the lowest level in a work breakdown structure?
A. Project task
B. w¡ãrl< packag
C. sow
D. None
Answer: B

28.Administrative Closure should occur _____.
A. At the end of each phase of the project
B. At the end of the whole project
C. At the end of 50% of the project
D. At the end of 100% of the project
Answer: A

29.In which phase project manager is assigned to a project?
A. During the initiation stage
B. During the planning stage
C. After approval of budget
D. After the project is proven feasible
Answer: A

30.Who gives project acceptance?

A. Sponsor

B. Customer

C. Project Manager

D. Team Lead

Answer: B